

Climate Matters (

August 30, 2018

Campuses as Social Systems



Harper & Hurtado, 2009; Smith, 2010

Climate In Higher Education



Barcelo, 2004; Bauer, 1998; Harper, 2012; Hurtado, 1998, 2005; Ingle, 2005; Kuh & Whitt, 1998; Milhem, 2005; Peterson, 1990; Rankin, 1994, 1998, 2003, 2005; Rankin & Reason, 2008; Smith, 2009; Tierney, 1990; Worthington, 2008

Assessing Campus Climate

• Campus Climate is a construct

What is it?

Definition?

 Climate is defined by R&A as the current attitudes and behaviors of faculty, staff, administrators, and students, as well as institutional policies and procedures, which influence the level of respect for individual needs, abilities, and potential

Dense 1 Enseiter

- Personal Experiences
- Perceptions

How is it measured?

• Institutional Efforts

Campus Climate & Students







How students experience their campus environment influences both learning and developmental outcomes.¹

Discriminatory environments have a **negative effect** on student learning.² Research supports the pedagogical value of a diverse student body and faculty on **enhancing learning outcomes.**³

¹ Harper & Hurtado, 2009; Maramba. & Museus, 2011; Pascarella & Terenzini, 1991, 2005; Patton, 2011; Strayhorn, 2012
² Cabrera, Nora, Terenzini, Pascarella, & Hagedron, 1999; Feagin, Vera & Imani, 1996; Pascarella & Terenzini, 2005
³ Hale, 2004; Harper, & Hurtado, 2009; Harper & Quaye, 2004; Hurtado, 2003; Nelson & Niskodé-Dossett, 2010; Strayhorn, 2013

Campus Climate & Faculty/Staff







The personal and professional development of employees are impacted by campus climate.¹ Faculty members who judge their campus climate more positively are more likely to feel personally supported and perceive their work unit as more supportive.² Research underscores the relationships between (1) workplace discrimination and negative job and career attitudes and (2) workplace encounters with prejudice and lower health and wellbeing..³

¹ Gardner, 2013; Jayakumar, Howard, Allen, & Han, 2009; Settles, Cortina, Malley, & Stewart, 2006 ² Costello, 2012; Griffin, Pérez, Holmes, & Mayo, 2010; Kaminski, & Geisler, 2012; Sears, 2002 ³ Silverschanz, Cortina, Konik, & Magley, 2007





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Academic Freedom







Hate Speech (



Responses to Unwelcoming Campus Climates

What are students' behavioral responses? %

Lack of Persistence

30% of respondents have \$ seriously considered leaving \$ their institution \$





What do students offer as the main reason for their \$ departure? \$

Source: R&A, 2015; Rankin et al., 2010; Strayhorn, 2012

Student Departure

Experienced * Victimization *

> Lack of Social Support

Feelings of hopelessness

> Suicidal Ideation or * Self-Harm *

Assessing Campus Climate

Why Assess? What is the Process? \$ Where Do We Start? \$

Campus Climate & Successful Outcomes

Positive Experiences with Campus Climate

Positive Perceptions of Campus Climate

For Students:

- Positive educational experiences
- Healthy identity development
- Overall well-being

For Faculty & Staff:

Productivity

Success

- Sense of value & community
- > Overall well-being

Persistence & & Retention

Finger Lakes Community College Vision

Finger Lakes Community College will build innovative programs to meet evolving educational needs, drawing on partnerships in the community and beyond. FLCC will offer an educational environment that is intentionally designed to engage our students as learners and propel them to completion

Strategic Plan 2018-2023 Strategic Initiatives

Respect and Inclusion

Such evaluation requires respect for the intrinsic value of each individual to contribute to the FLCC mission through inclusive discussion and transparent, data-driven decision-making. Inclusion requires the deliberate pursuit of interconnected partnerships and a diverse and harmonious institution where all have opportunities for growth.

Strategic Plan 2018-2023 Objectives

Objective #1

 Improve student retention and persistence to achieve student success and sustainability

Objective #2

 Meet the needs of underserved populations to achieve student success, community and industry connections and innovation and opportunity

Conceptual Framework for Campus Diversity Research





Milem, Chang, & Antonio (2005) adapted from Hurtado, Milem, Clayton-Pedersen, & Allen (1999)

Rankin (2001) National Campus Climate Diversity Assessment

NASPA/NGLTF Grants

Underrepresented/underserved faculty/staff/students

30 Campuses

Survey Instrument

Meta-analysis of diversity assessment tools from 35 institutions

Paper/Pencil only

Transformational Tapestry Model[©]



Recent Climate Research

1999-2018 Campus Climate Assessments ' 2010 State of Higher Education for LGBTQ People ' 2011 NCAA Student-Athlete Climate Study ' 2014 International Athlete Survey ' 2016 United States Transgender National Survey '

R&A Campus Climate Assessments 1999-2018

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Student-Athlete Climate Study











SACS Conceptual Framework

CLIMATE

- Experiences with Athletic Personnel
- Perceptions of Personal & Institutional Climate
- Perceptions of Respect
- Institutional Actions
- Faculty-Student Interaction
- Beliefs about Diversity & Team Success
- Personal Comfort with Team Diversity

CHARACTERISTICS

- Student-Athlete Characteristics
- Demographics
- Institutional Characteristics

OUTCOMES

- Academic & Intellectual Development
- Persistence
- Athletic Success
- Athletic Identity

SEM Mediation Model

SACS Path Diagram – Mediation Model



Gender – Direct Effects Model

SACS Path Diagram – Direct Effects, Relevant Indirect Effects, Total Effects for Gender \$



academic and athletic success and lower levels of athletic identity compared to men student-athletes

Gender - Mediation Effects on Outcomes

SACS Path Diagram – Mediation Model for Gender



Women Student-Athletes

Gender Matters

- Gender significantly predicts academic success and athletic success.
- Women student-athletes report greater levels of **academic success** than men student-athletes
- Women student-athletes report greater levels of **athletic success** than men student-athletes

Climate Matters

- The following climate factors significantly influenced academic success for women student-athletes
 - Perceptions of climate
 - Faculty-student interaction
 - Personal comfort with teammate diversity
 - Perceptions of respect

Sexual Identity – Direct Effects

LGBQ

Academic & Intellectual Development

> Athletic Success

Athletic Identity

Sexual Identity – Mediation Model

SACS Path Diagram – Mediation Model for Sexual Identity



Review of Climate Assessment Process

FLCC Summary \$

PHASE I

Initial Proposal Meeting '

PHASE II

Assessment Tool Development ' Communication/Marketing Plan ' IRB proposal '

Survey Instrument

Final instrument

- Quantitative questions and additional space for respondents to provide commentary
- Web-based survey

Sample = Population

 All members of the college community are invited to participate via an invitation from President Nye

SAMPLE CONCEPT MAP


Communication Plan

Preparing the College Community

Talking points
 Incentives
 Invitation letter
 Subsequent invitations to participate

Institutional Review Board



> Proposal application

 Primary Investigator from FLCC
 Dr. Debora Hinderliter Ortloff, Chief Planning Officer Finger Lakes Community College

PHASE III

Survey Implementation ' Data Analysis '

SAMPLE Response Rates Demographics of Population & Sample

FLCC

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PHASE IV

Final Report & Presentation of Results &

Next Steps



August & 2018	 Initial meeting with Climate Survey Working Group (CSWG) Begin survey development
September- December 2018	 Complete survey Develop Marketing/ Communication Plan IRB application/ approval

February – **March** - Su Ad **2019**

 Survey Administration

April – May 2019 · Data Analysis



October-November 2019

 Develop Actions

Questions..?

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Thoughts..?



Thank You!

For more information contact Rankin & Associates Consulting

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